McKinsey & Company

European Consumer Sentiment Survey: How current events in Europe are shaping consumer behavior **Insights from Germany** 

Survey period: June 8-12, 2022



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### **Executive summary**

German consumers' greatest concerns are rising prices and the invasion of Ukraine. Consumers in Germany, like those across Europe, most often say their top concern is rising prices (48 percent); the invasion of Ukraine is a distant second (24 percent). Concerns on rising prices are strongest in the low-income group (55 percent). Extreme weather events and climate change are becoming more important, together ranking third (10 percent), ahead of COVID-19, which has dropped to fourth place (4 percent).

Almost half of consumers rate the economy negatively. Only 14 percent rate Germany's current economic situation as positive; 46 percent hold negative views. The low-income group has an even gloomier perspective, with 61 percent negative. Consumers for whom rising prices are the top concern are likeliest to be negative on the economy (50 percent negative, 8 percent positive). Consumers identify the greatest economic uncertainties as shortages of supply chains leading to unavailability of products (52 percent), energy shortages (45 percent), and gasoline shortages (43 percent). Expectations for an economic recovery have slightly improved: 30 percent pessimistic (versus 33 percent in April) and 17 percent optimistic (versus 14 percent April). However, this outlook resembles the high level of pessimism that existed when COVID-19 peaked and is much lower than it was last October.

Inflation is having a strong impact on shopping behavior. With inflation at 8.7 percent, almost all German consumers (96 percent) say they have perceived a price change, especially for groceries and gasoline. Two-thirds of consumers predict that price increases will continue in the next 12 months. German consumers report increased spending for energy, transport, food, and essential items in the past three months, and they have cut back on saving—and assume these trends will continue. While 63 percent indicate they spent more on gasoline and 53 percent spent more on groceries, spend decreased most for discretionary goods, jewelry, accessories, and home and furniture. Behavior changes are most evident in more conscious use of home energy (59 percent say they do this).

Price consciousness is driving consumers to lower-priced brands and retailers. Among the 70 percent of consumers who tried a new shopping behavior in the last three months, the largest share (46 percent) tried buying a private label. Younger generations are more prone to trying new behaviors, led by Gen Z at 86 percent. The shift to discounters is highly visible, with 46 percent saying they shop there more, while specialty grocery stores and convenience stores have lost traffic. Consumers say their choice of a new retailer is dominated by price/promotions (cited by 45 percent) and value for money (41 percent), with the same criteria driving choice of a new grocery or essentials brand (50 percent for each). The clear trade-down trend across categories is strongest for household products and frozen food, but consumers also indicate that brand choices are influenced by sustainability aspects of brands, especially natural ingredients (cited by 50 percent). Despite all the hardships mentioned, 46 percent of German consumers plan to splurge in 2022, mostly on dining, travel, and apparel.



### Three emerging consumer themes in June 2022



1

How do consumers feel?



Rising prices and invasion of Ukraine dominating concerns; optimism in economy stagnating

**Rising prices and the invasion of Ukraine** are by far the strongest concerns of German consumers. Climate change ranks third; COVID-19 is now fourth

Rising prices are particularly worrying for lowincome consumers, while unemployment and job security are now a concern for about a quarter of young consumers (Gen Z and millennials)

Pessimism about economic recovery has decreased very slightly since April but is as high as during the direst COVID-19 period and much higher than in October 2021

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What do consumers observe?



Sharply rising prices on essentials, with noticeable consequences for spending priorities

A vast majority of respondents have observed price increases, especially for groceries/essentials and gasoline

German consumers cut back on savings while budgets for energy, transport, and groceries/essentials have strongly increased and are expected to rise further

Especially in **certain discretionary categories**, such as jewelry, accessories, and home and furniture, **spend is reduced** 

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How are consumers reacting?



Noticeable activity, demand, and channel and brand shifts in search for value for money

**73% of consumers have changed shopping behavior** in response to concerns and pressures faced in the past 3 months

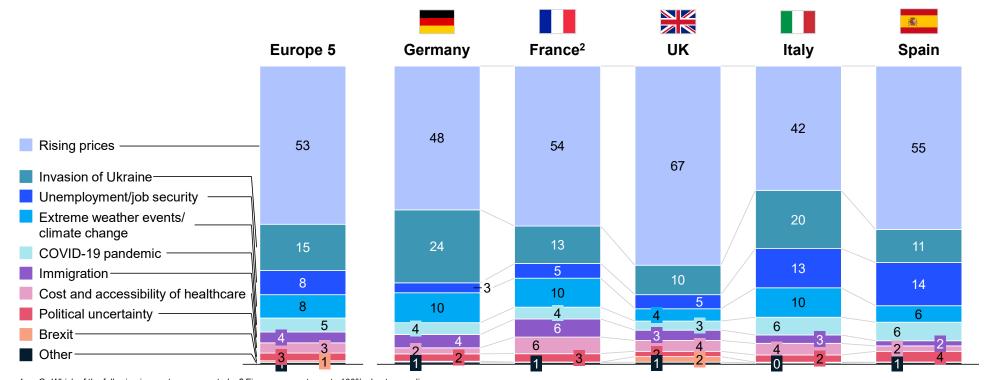
Trading down is widespread, and almost half of those having changed their shopping behavior are testing private labels

There is a massive shift to discounters, with almost half of consumers who shopped at other retailers now shopping more at discounters

**44% of German consumers plan to splurge in 2022—**most in dining, travel, and apparel

# Despite the pandemic's continuing grip on societies in Europe, rising prices and the invasion of Ukraine have eclipsed COVID-19 as top concerns for consumers

#### Top source of concern<sup>1</sup>

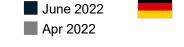


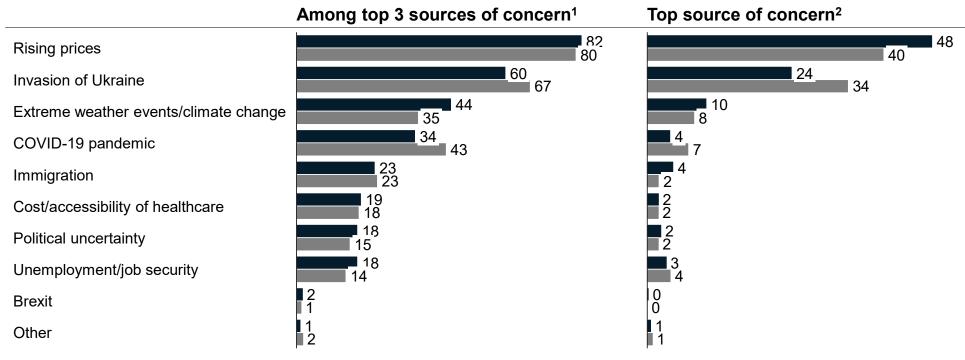
<sup>1.</sup> Q: Which of the following is your top concern today? Figures may not sum to 100%, due to rounding.

<sup>2.</sup> For France, political insecurity (9%) and immigration (8%) are concerns mentioned by more than 5% of consumers.

### Rising prices dominate German consumers' minds, even more than the invasion of Ukraine; only a third cite COVID-19 as a top concern

### Top sources of concern today



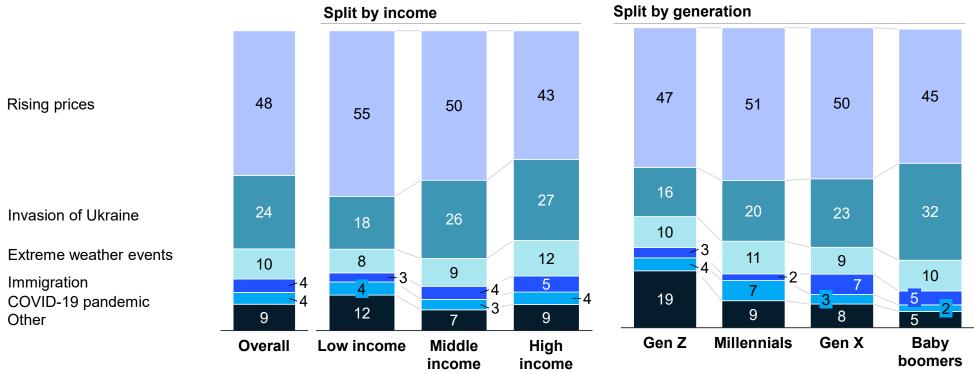


<sup>.</sup> Q: What are the greatest source(s) of concern for you right now? Please select the top 3.

Q: Which of the following is your top concern today?

# Rising prices are dominant concern for low-income and millennial consumers, invasion of Ukraine for high-income and baby boomer consumers

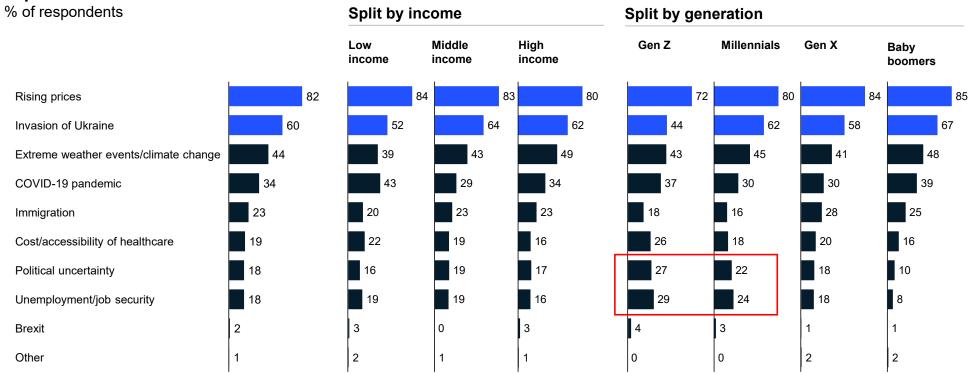
### Top source of concern<sup>1</sup>



<sup>.</sup> Q: Which of the following is your top concern today? Figures may not sum to 100%, due to rounding.

### For Gen Z and millennials, political uncertainty and unemployment are much more concerning than for older consumers

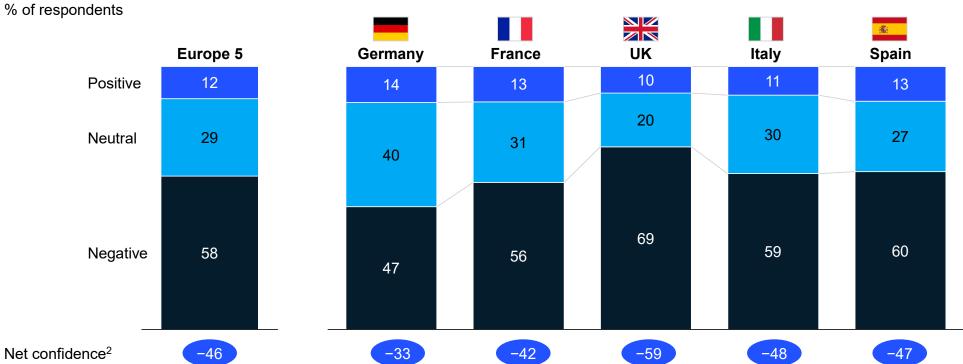
#### Top 3 sources of concern<sup>1</sup>



Q: What are the greatest source(s) of concern for you right now? Please select the top 3.

## Almost two out of three consumers—and significantly more in the UK—are negative about their own country's current economic state

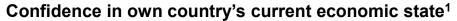
#### Confidence in own country's current economic state<sup>1</sup>

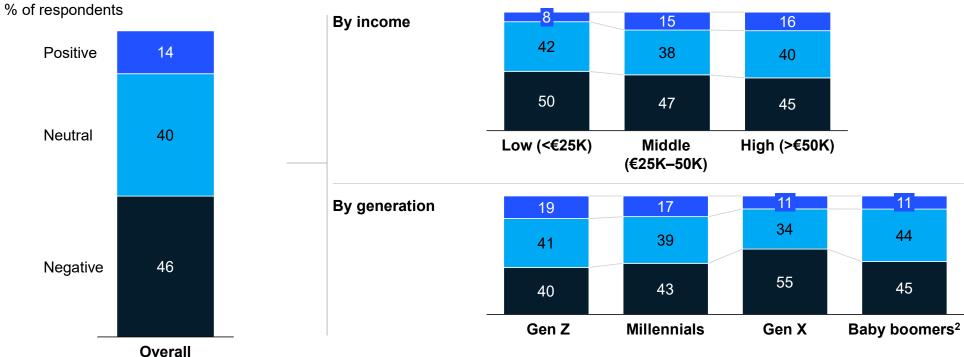


<sup>1.</sup> Q: How are you feeling about [COUNTRY]'s economy today? Rated from 1 "very positive" to 5 "very negative." For visualization, we merged the categories "very positive" and "positive," as well as "very negative" and "negative." Figures may not sum to 100%, due to rounding.

<sup>2.</sup> Calculated by subtracting all "negative" answers from all "positive" answers.

### Low-income and Gen X respondents have the lowest confidence in Germany's current state of the economy





Q: How are you feeling about [COUNTRY]'s economy today? Rated from 1 "very positive" to 5 "very negative." For visualization, we merged the categories "very positive" and "positive," as well as "very negative." Figures may not sum to 100%, due to rounding.

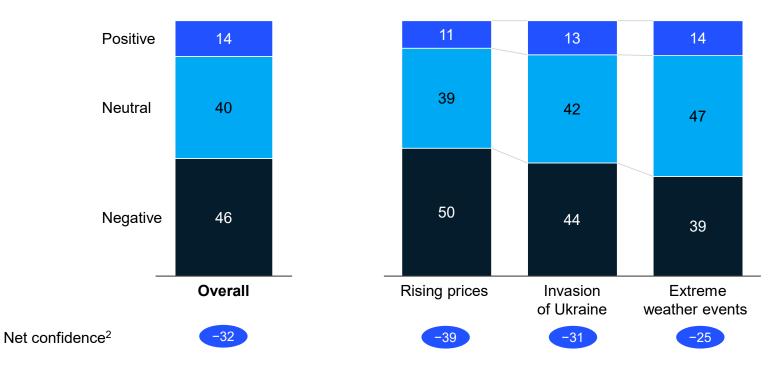
Baby boomers includes silent generation.

### German consumers who are concerned about price increases are the most pessimistic on the current economy



#### Confidence in own country's current economic state<sup>1</sup>

% of respondents overall and by top concerns



Q: How are you feeling about [COUNTRY]'s economy today? Rated from 1 "very positive" to 5 "very negative." for visualization, we merged the categories "very positive" and "positive," as well as "very negative" and "negative." Figures may not sum to 100%, due to rounding.

Calculated by subtracting all "negative/very negative" answers from all "positive/very positive" answers.

# Supply-related risks are the greatest worries of consumers with a negative outlook on the current economy

#### Top 3 reasons for negative view on economy<sup>1</sup>

% of respondents who indicated a negative view of the economy's current status and/or outlook

	Europe 5	Germany	France	UK	Italy	Spain
Interruption of gasoline	48	43	47	52	48	51
Supply chain shortages	43	52	41	43	39	44
Energy shortages	37	45	31	42	37	28
Food shortages	31	27	41	39	21	27
Rising interest rates	27	18	23	33	28	29
Unemployment rates	26	20	17	18	38	36
Risk of further escalation of the war	24	28	25	23	22	23
Impact of influx of refugees	15	24	15	10	17	10
Uncertainty on the stock market	10	8	11	7	10	11
Risk of nuclear disaster	8	10	8	9	7	8
Restrictions on international travel	-3	-2	<b>-</b> 3	<b>l</b> -3	<b>-</b> 3	-3
Other	-0	0	0	<u></u> 1	0	1

<sup>1.</sup> Q: You mentioned that you are feeling negatively about [COUNTRY]'s economy in light of the Ukraine invasion. Which of the following topics are you most uncertain about? Please select up to 3. Figures may not sum to 100%, due to rounding. Bars only show reasons with agreement >20%.

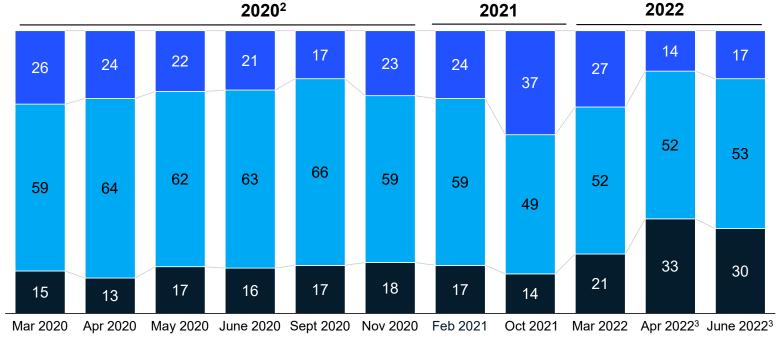
# Overall pessimism about economic recovery has slightly decreased but is still much higher than before the invasion of Ukraine

#### Confidence in own country's economic recovery after crisis, 1 % of respondents

Optimistic: The economy will rebound within 2–3 months and grow just as strong as or stronger than before the current crisis

**Neutral:** The economy will be impacted for 6–12 months or longer and will stagnate or show slow growth thereafter

Pessimistic: The current crisis will have lasting impact on the economy and show regression or fall into lengthy recession



<sup>1.</sup> Q: What is your overall confidence level surrounding economic conditions after the coronavirus (COVID-19) crisis subsides (ie, once there is herd immunity)? Rated from 1 "very optimistic" to 6 "very pessimistic." Top, middle, and bottom two boxes of scale aggregated to "Optimistic," "Neutral", and "Pessimistic." Figures may not sum to 100%, because of rounding.

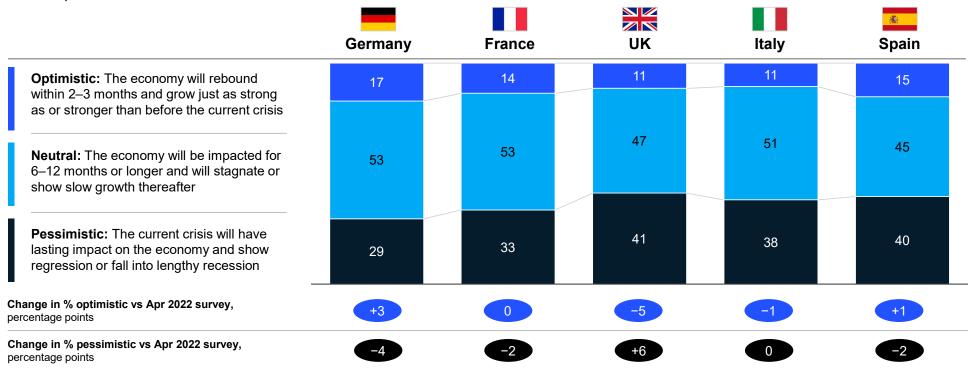
Source: McKinsey & Company COVID-19 Germany Consumer Pulse Survey, 6/8-6/12/2022, n = 1,007; 4/12-4/18/2022, n = 1,028; 3/22-3/29/2022, n = 1,005; 10/15-10/22/2021, n = 1,025; 2/23-2/27/2021, n = 1,013; 11/09-11/16/2020, n = 1,053; 9/24-9/27/2020, n = 1,053; 9/24-9/27/2020, n = 1,015; 9/24-9/27/2020, n = 1,015; 9/24-9/27/2020, n = 1,015; 9/24-9/27/2020, n = 1,010; 3/26-3/29/2020, n = 1,002; 3/20-3/22/2020, n = 1,010; 3/20-3/22/2020, n

Average of biweekly pulse surveys shown for Mar–May 2020.

<sup>3.</sup> Question in Apr and June 2022 was not framed for coronavirus; What is your overall confidence level surrounding the potential economic impact related to the invasion of Ukraine that began in Feb 2022?

# Pessimism about economic recovery is high across countries and remains stable since April 2022

### Confidence in own country's economic recovery after current crisis,<sup>1</sup> 2022



<sup>1.</sup> Q: What is your overall confidence level surrounding the potential economic impact related to the invasion of Ukraine that began in Feb 2022? Rated from 1 "very optimistic." Top, middle, and bottom 2 boxes of scale aggregated to "Optimistic," "Neutral," and "Pessimistic." Figures may not sum to 100%, due to rounding.

### Low-income and elder consumers have the lowest confidence in their country's future economic recovery



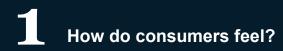
Confidence in own country's expected economic recovery after current crisis<sup>1</sup>



<sup>1.</sup> Q: What is your overall confidence level surrounding the potential economic impact related to the invasion of Ukraine that began in Feb 2022? Rated from 1 "very optimistic" to 6 "very pessimistic." Top, middle, and bottom 2 boxes of scale aggregated to "Optimistic," "Neutral," and "Pessimistic." Figures may not sum to 100%, due to rounding.

<sup>2.</sup> Baby boomers includes silent generation.

### Three emerging consumer themes in June 2022





### Rising prices and invasion of Ukraine dominating concerns; optimism in economy stagnating

**Rising prices and the invasion of Ukraine** are by far the strongest concerns of German consumers. Climate change ranks third; COVID-19 is now fourth

Rising prices are particularly worrying for lowincome consumers, while unemployment and job security are now a concern for about a quarter of young consumers (Gen Z and millennials)

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German consumers cut back on savings while budgets for energy, transport, and groceries/essentials have strongly increased and are expected to rise further

Especially in **certain discretionary categories**, such as jewelry, accessories, and home and furniture, **spend is reduced** 

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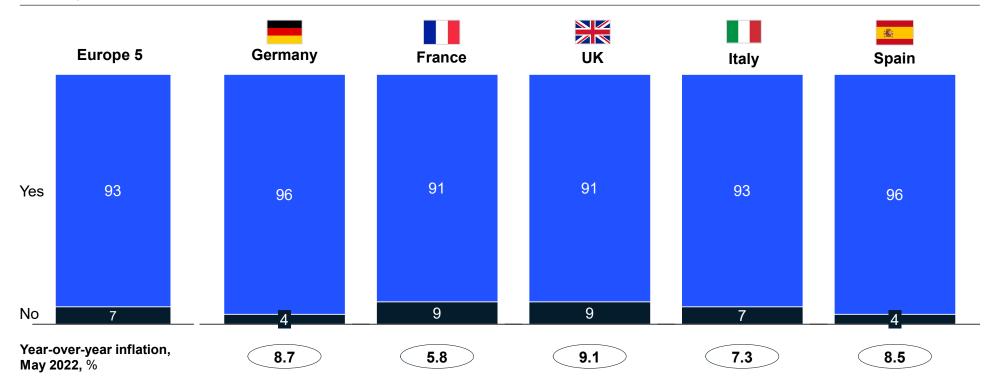
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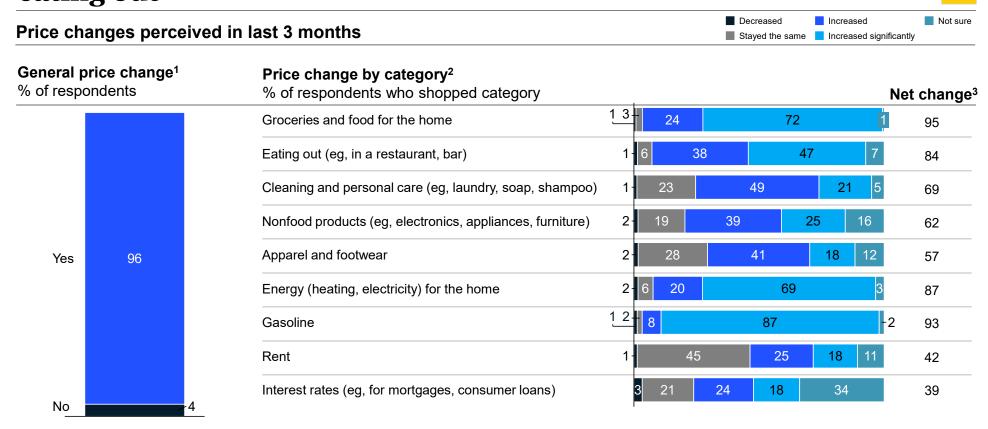
# Across countries surveyed, more than 90 percent of respondents observed price changes

#### Price changes perceived in last 3 months<sup>1</sup>



<sup>1.</sup> Q: In the last 3 months, have you seen a general change in the prices of any goods you commonly buy?

# A majority of respondents perceive price increases across categories; almost all see increases in groceries, fuel, energy, and eating out



<sup>1.</sup> Q: In the last 3 months, have you seen a general increase in the prices of any goods you commonly buy?

<sup>2.</sup> Q: In the last 3 months, how have you observed prices changing across the following categories? Rated from 1 "Prices decreased" to 5 "Prices increased significantly."

<sup>3.</sup> Calculated by subtracting all "decreased" answers from all "increased/significantly increased" answers.

# Millennials see the strongest effect of price increases on their current lifestyle

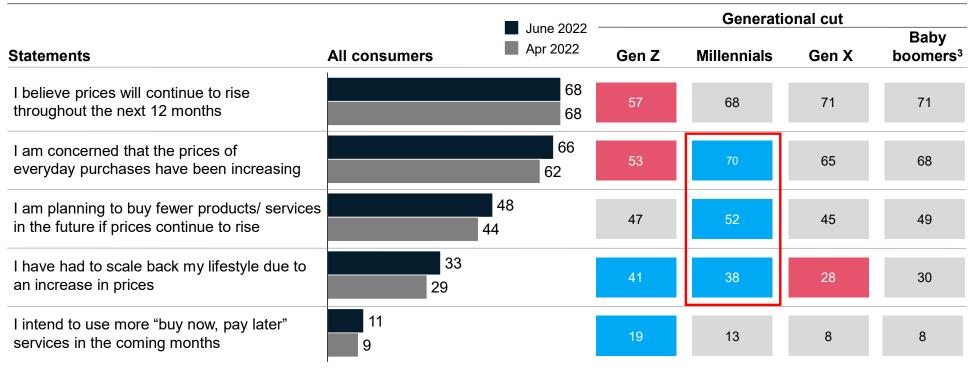
#### Agreement with price-related statements

% of respondents rating agreement as 5 or 6 on 6-point scale

Difference vs all consumers<sup>2</sup> percentage points

< -3 Between -3 and +3

> +3

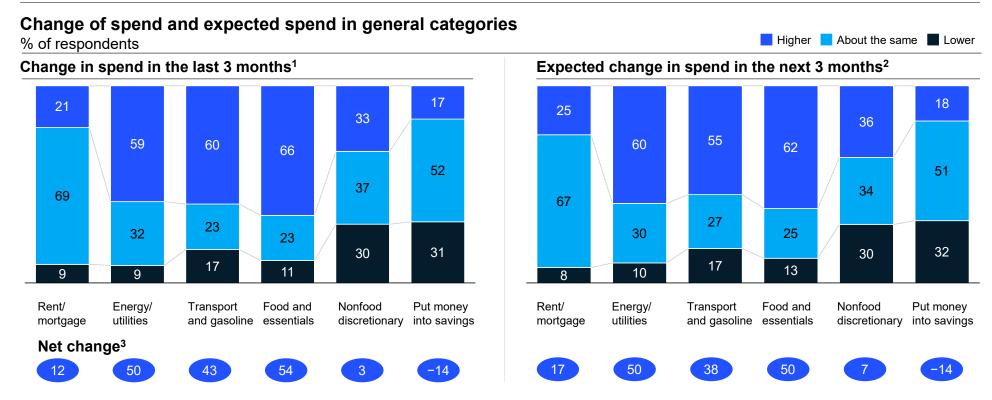


<sup>1.</sup> Q: Please read the following statements and indicate your level of agreement with each. Rated from 1 "Strongly disagree" to 6 "Strongly agree."

<sup>2.</sup> Calculated by subtracting the answers of all consumers from those in a subgroup—here split by generation.

Baby boomers includes silent generation

# German consumers struggle with increased household budgets on energy, transport, and food/essentials, reducing their savings



<sup>1.</sup> Q: How have your household finances been affected over the past 3 months? Rated from 1 "Reduced a lot" to 5 "Increased a lot." For visualization, we merged "increased a lot" and "increased," as well as "reduced a lot" and "reduced." "Last 3 months" refers to the change in behavior vs before the invasion of Ukraine.

<sup>2.</sup> Q: How do you expect your spend on the following categories to change in the next 3 months? Rated from 1 "Will spend significantly less" to 5 "Will spend significantly more." For visualization, we merged "significantly more" and "more," as well as "significantly less" and "less." "Next 3 months" refers to the plan consumers make today, so this change is incremental to past change.

<sup>3.</sup> Calculated by subtracting all "lower" answers from all "higher" answer in each column/time frame.

# Majorities of consumers report spend increases and expect further increases in energy, transport and gasoline, and food



<sup>1.</sup> Q: How have your household finances been affected over the past 3 months? Rated from 1 "Reduced a lot" to 5 "Increased a lot." For visualization, we merged "increased a lot" and "increased," as well as "reduced a lot" and "reduced." "Last 3 months" refers to the change in behavior vs before the invasion of Ukraine.

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<sup>3.</sup> Calculated by adding the highlighted cells, ie, increased past spend or expect to increase future spend, excluding consumers who have decreased or expect to decrease their spend.

# Spending on food and gasoline increased sharply and is expected to grow further; strongest spend reduction for jewelry and accessories

#### Change of spend in categories in last 3 months<sup>1</sup> and expected in next 3 months<sup>2</sup>

% of respondents who shopped category

		Change, last 3 months	Net change <sup>3</sup>	Net chang expected, <sup>3</sup> n 3 months	ext		Change, last 3 months	Net change³	Net change expected, <sup>3</sup> next 3 months
	Groceries	8 61	53	42	8888	Pet food and supplies	7	25	19
101-	Tobacco products	15 32	17	7	00	Vitamins and OTC medicine	19	<del>-2</del>	-7
_	Food takeout and delivery	29 32	3	-10	<u></u>	Entertainment at home	11	1	-8
_	Alcohol	28 19	-9	-13	6-01	Books/magazines/newspapers	26	<del>11</del> –15	-21
_	Quick-service restaurant	33 25	-8	-17		Consumer electronics	28	<del>-12</del>	-21
_	Restaurant	32 35	3	-4		Out-of-home entertainment	34	<del>20</del> –14	-14
r	Footwear	28	-15	-20	VE I	Pet care services	22	<del>20</del> –2	-2
	Apparel	29 17	-12	-12	QPE _	Fitness and wellness	19	<del>-2</del>	-6
_	Jewelry	44	-30	-35		Personal-care services	22	24 2	-6
_	Accessories	36	-23	-28		Gasoline	10 74	63	48
$\langle \rangle$	Toys and baby supplies	21 21	0	-5	<del> </del>	Vehicles	15 38	22	10
111-	Household supplies	12 21	9	3		Short-term home rentals	35	<del>21</del> –14	-1
_	Personal-care products	9 20	11	9		Travel by car	21 43	22	15
_	Skin care and makeup	20 15	-5	-6		Cruises	29	<del>24</del> –5	-11
_	Home and furniture	35	-20	-26		Adventures and tours	29	<del>27</del> –2	2
_	Sports and outdoors	29 15	-14	-19		International flights	26	30 4	9
	Home improvement, garden	24 22	-1	-13		Hotel/resort stays	28	<del>26</del> –2	0
_	Kitchen and dining	32	-15	-22		Domestic flights	31	<del>-</del> 1	-9

<sup>.</sup> Q: In the past 3 months, how has the amount you have spent on these categories changed? Choices include "Spent less on this category," "Spent the same amount," "Spent more on this category."

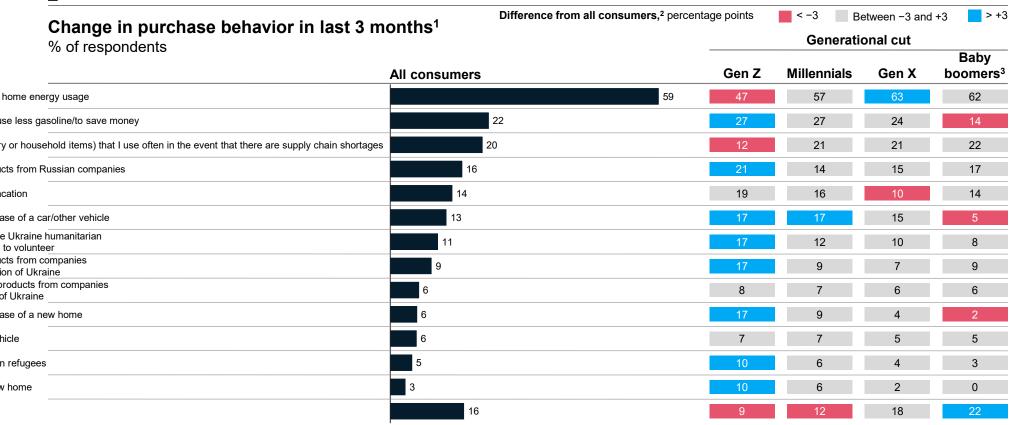
xx Net change -15 to +15 xx Net change > +15

Decrease Stay the same Increase

<sup>2.</sup> Q: Over the next 3 months, do you expect that you will spend more, about the same, or less money on these categories than usual?

<sup>3.</sup> Net change is calculated by subtracting the % of respondents stating they decreased (or expect to decrease) spend from the % of respondents stating they increased (or expect to increase) spend in the category.

### Over half of German consumers are more conscious about their home energy usage; Gen Z consumers made the most changes in purchase behavior in the last 3 months



<sup>1.</sup> Q: In which other areas of your life, if any, have you changed your shopping behavior in the last 3 months?

<sup>2.</sup> Calculated by subtracting the answers of all consumers from those in a subgroup—here generational cut.

<sup>3.</sup> Baby boomers includes silent generation.

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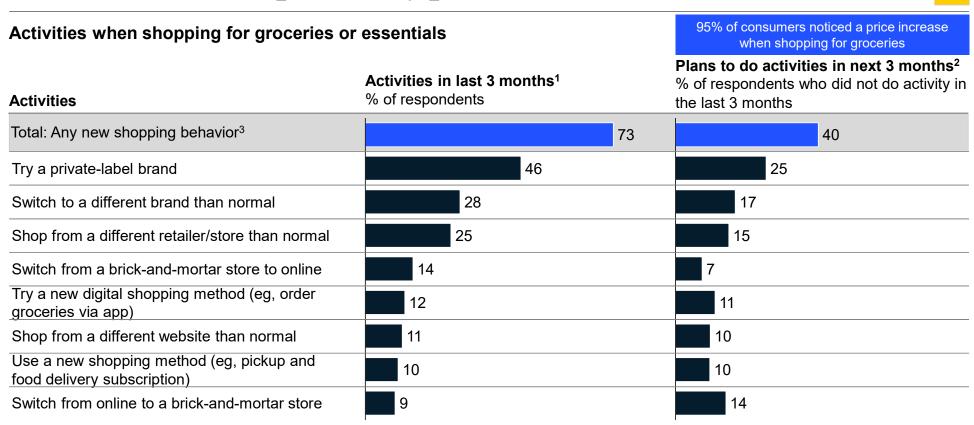
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# Two-thirds of consumers changed shopping behavior; a plurality of them have tried or plan to try private label



Q: In the last 3 months, which of the following have you done when purchasing groceries and other essentials (eg, toiletries, cleaning products)?

Q: How likely are you to change your shopping behavior in the next 3 months when purchasing groceries and other essentials (eg, toiletries, cleaning products)? Rated from 1 "Not likely at all" to 6 "Extremely likely." Here, the answers "Extremely likely" and "Likely" are shown in an aggregated view.

<sup>3.</sup> Any new shopping behavior applies if a respondent has chosen at least 1 of the other categories mentioned.

# For groceries and essentials, Gen Z and millennials were much more likely than older consumers to explore new shopping behaviors

### Activities when shopping for groceries and essentials in the last 3 months<sup>1</sup>

Difference vs all consumers<sup>2</sup> percentage points

< -3

Between −3 and +3

> +3

% of respondents

#### **Generational cut**

All consumers			Gen Z	Millennials	Gen X	Baby boomers	
Total: Any new shopping behavior <sup>3</sup>		73	90	86	74	54	
Try a private-label brand	46		45	51	49	38	
Switch to a different brand than normal	28		43	36	28	15	
Shop from a different retailer/store than normal	25		49	32	26	13	
Switch from a brick-and-mortar store to online	14		21	17	14	8	
Try a new digital shopping method (eg, ordered groceries via app)	12		21	19	11	3	
Shop from a different website than normal	11		26	14	8	5	
Use a new shopping method (eg, pickup and food delivery subscription)	10		21	15	5	4	
Switch from online to a brick-and-mortar store	9		19	14	7	2	

<sup>1.</sup> Q: In the last 3 months, which of the following have you done when purchasing groceries and other essentials (eg, toiletries, cleaning products)?

<sup>2.</sup> Calculated by subtracting the answers of all consumers from those in a subgroup—here generational cut.

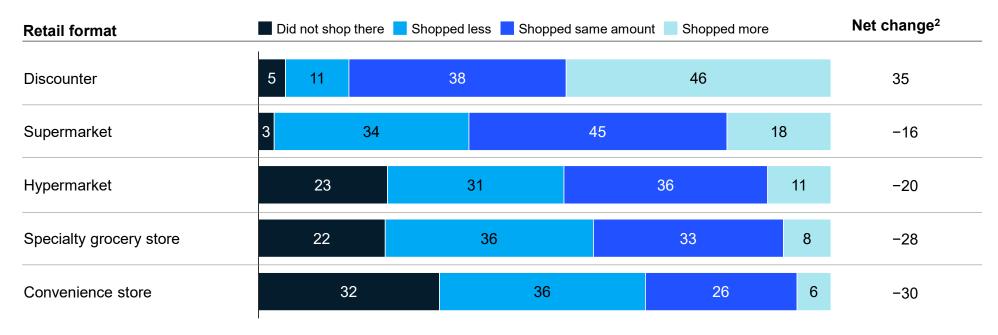
<sup>3.</sup> Any new shopping behavior applies if a respondent has chosen at least one of the other categories mentioned.

# Many consumers increased their purchases in discounters; many shopped less in convenience and specialty stores and hypermarke<u>ts</u>

#### Amount of shopping by retail format in past 3 months<sup>1</sup>

% of respondents who shopped at a different retailer/store than normal in last 3 months

25% of consumers changed their retailer/store in the last 3 months



<sup>1.</sup> Q: You mentioned that in the last 3 months you started shopping from a different retailer or store than you normally would when purchasing groceries and other essentials. How has your shopping at the following types of retailers/stores changed?

<sup>2.</sup> Calculated by subtracting all "shopped less" answers from all "shopped more" answers.

## Consumers across countries shifting to shopping at discounter retail formats, with Germany and UK leading the way



<sup>1.</sup> Q: You mentioned that in the last 3 months you started shopping from a different retailer or store than you normally would when purchasing groceries and other essentials. How has your shopping at the following types of retailers/stores changed? Net change calculated by subtracting all "shopped less" answers from all "shopped more" answers.

<sup>2.</sup> Difference calculated by subtracting the answers of all consumers from those in a subgroup—here split per country.

### Consumers' top reasons for moving to a new retailer are prices/ promotions and value for money, particularly in the UK and Italy

Top reasons for choice of new reta	iller/store for groceries/essentials <sup>1</sup> nt retailer/store than normal in last 3 months	Difference vs percentage po		<-2	Between −2 and +2	> +2	
27% of consumers changed their retailer/store in the last 3 months	All consumers	Germany	France	UK	Italy	Spain	
Better prices/promotions	46	45	41	50	51	40	
Better value for money	46	41	38	62	44	35	
Better quality	20	17	22	15	23	24	
More easily accessible from my home	20	20	22	13	20	25	
I wanted to save on the cost of gasoline	16	19	12	13	18	17	
Supporting local businesses	15	13	13	9	15	23	
Products are in stock	13	22	13	16	8	8	
Family/friend recommendations	13	13	12	11	11	17	
Less crowded/has shorter lines	10	9	11	10	8	12	
Wanted variety/a change from normal	10	10	9	9	10	10	
One-stop shop	8	14	5	8	8	5	
Offers natural/organic offerings	8	4	7	3	13	12	
Wanted to treat myself	8	8	12	6	5	9	
Shares my values	6	8	10	4	5	6	
Cleaner/has better hygiene measures	6	6	7	4	8	8	
The company treats its employees well	6	4	7	5	5	9	
More sustainable/environmentally friendly	6	8	5	4	6	7	
Their response to the invasion of Ukraine	<b>3</b>	2	6	2	3	3	

<sup>1.</sup> Q: You mentioned you shopped from a different retailer/store in the past 3 months when purchasing groceries and other essentials (eg, toiletries, cleaning products). What were the main reasons you decided to try this new retailer/store? Respondents could choose up to 3 reasons.

<sup>2.</sup> Calculated by subtracting the answers of all consumers from those in a subgroup—here split per country.

### Across generations, better prices/promotions and better value for money consistently are key reasons for switching retailers; response to invasion of Ukraine is the least important driver

Top reasons for choice of new retailer/store for groceries/essentials<sup>1</sup> % of respondents who shopped from a different retailer/store than normal in last 3 months Difference vs all consumers<sup>2</sup> percentage points

Between -2 and +2

	> +2

25% of consumers changed their retailer/store in the last 3 months	All consumers	Gen Z	Millennials	Gen X	Baby boomers
Better prices/promotions	45	37	51	45	42
Better value for money	41	45	40	38	42
Products are in stock	22	24	26	17	19
More easily accessible from my home	20	16	14	21	33
I wanted to save on the cost of gasoline	19	16	16	20	23
Better quality	17	22	16	14	14
One-stop shop	14	16	13	12	19
Supporting local businesses	13	12	13	9	23
Family/friend recommendations	13	20	11	13	7
Wanted variety/a change from normal	10	6	14	11	7
Less crowded/has shorter lines	9	6	7	12	9
Wanted to treat myself	8	12	9	8	2
Shares my values	8	8	9	9	5
More sustainable/environmentally friendly	8	4	8	9	9
Cleaner/has better hygiene measures	6	14	4	3	7
Offers natural/organic offerings	4	2	5	7	2
The company treats its employees well	4	6	2	4	7
Their response to the invasion of Ukraine	2	5	1	1	2

Q: You mentioned you shopped from a different retailer/store in the past 3 months when purchasing groceries and other essentials (eg., toiletries, cleaning products). What were the main reasons you decided to try this new retailer/store? Respondents could choose up to 3 reasons.

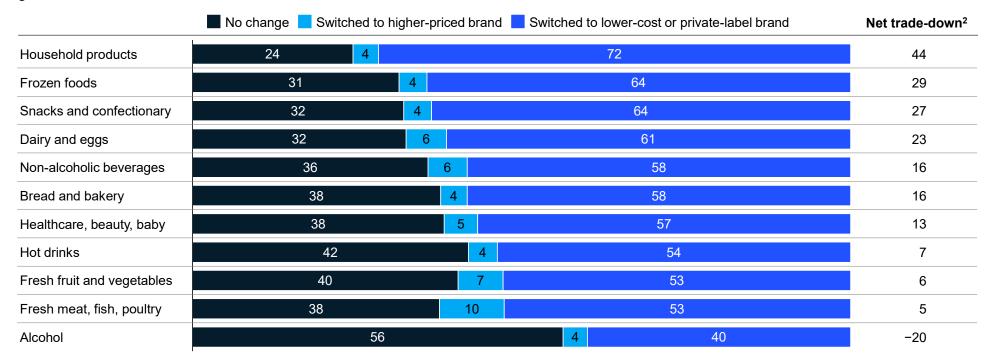
Calculated by subtracting the answers of all consumers from those in a subgroup—here generational split.

## Trading down is particularly evident in household products, frozen foods, and snacks and confectionary

#### Brand-switching behavior of consumers<sup>1</sup>

% of respondents who switched to a different brand for groceries or essentials in last 3 months

57% of consumers changed a groceries/essentials brand in the last 3 months



<sup>1.</sup> Q: You mentioned that in the last 3 months you tried a different brand than you normally would when purchasing groceries and other essentials. Which of the following best describes how/where you switched brands?
2. Calculated by subtracting the answers for "switched to higher-priced brand" and "no change" from "switched to lower-cost or private-label brand."

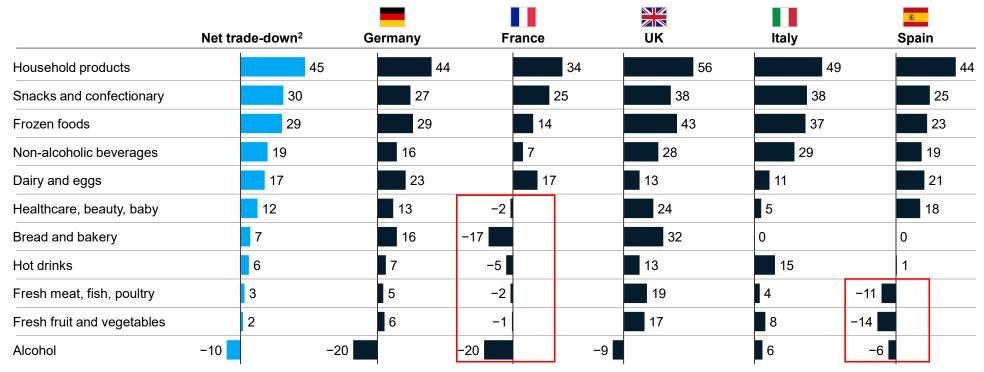
Source: McKinsey & Company Germany Consumer Pulse Survey, 6/8-6/12/2022, n = 1,007, sampled to match German general population 18+ years

# Consumers across countries are switching brands for groceries and essentials; German consumers are switching for bread and bakery

#### Brand-switching behavior of consumers<sup>1</sup>

% of respondents who switched to a different brand for groceries or essentials in last 3 months

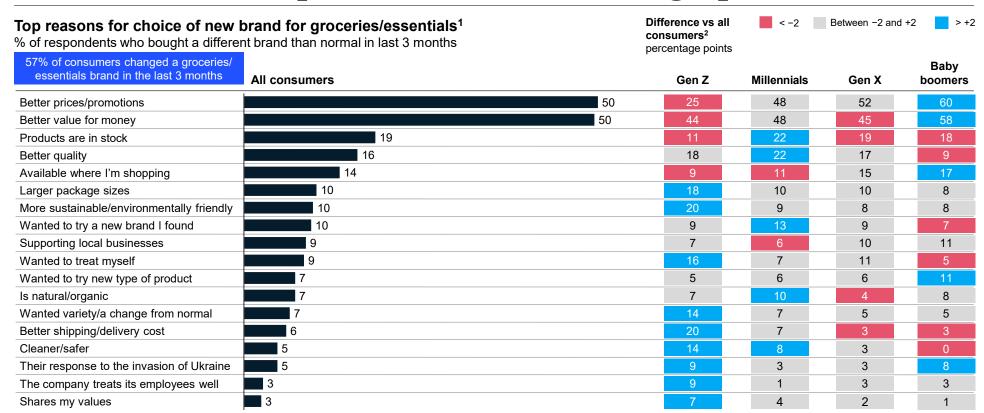
56% of consumers changed a groceries/essentials brand in the last 3 months



<sup>.</sup> Q: You mentioned that in the last 3 months you tried a different brand than you normally would when purchasing groceries and other essentials. Which of the following best describes how/where you switched brands?

<sup>2.</sup> Calculated by subtracting the answers for "switched to higher-priced brand" and "no change" from "switched to lower-cost or private-label brand."

# Across generations, better prices/promotions and better value for money consistently are key reasons for switching brands; ethical reasons are least important in this time of budget pressure



Q: You mentioned you tried a new/different brand than what you normally buy in the last 3 months when purchasing groceries and other essentials (eg, toiletries, cleaning products). What were the main reasons that drove this decision? Respondents could choose up to 3 reasons.

<sup>2.</sup> Calculated by subtracting the answers of all consumers from those in a subgroup—here generational split.

# When observing price increases, more than half of consumers change behavior; about 20 percent say they delay the purchase



Perception of price increase and action taken by consumers by category



Switched to a lower-cost brand
Switched to a different store/website

Purchased a larger size/quantity

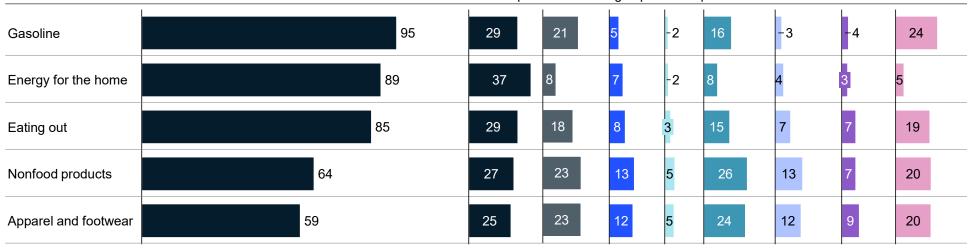
ebsite Purchased a smaller size/quantity

### Consumer-observed price increases by category<sup>1</sup>

% of respondents rating increase 4 or 5 on 5-point scale

#### Changed behavior when price increase perceived<sup>2</sup>

% of respondents reacting to perceived price increase



<sup>1.</sup> Q: In the last 3 months, how have you observed prices changing across the following categories? Rated from 1 "Prices decreased significantly" to 5 "Prices increased significantly."

<sup>2.</sup> Q: In the last 3 months, have you done any of the following when purchasing [product]? Respondents who answered they switched to a different or lower-cost brand, delayed their purchase, switched to a different store or website, purchased a smaller quantity

# Across categories, majorities of European consumers switching brands are moving to private labels

### Consumers switching brands by product category<sup>1</sup>

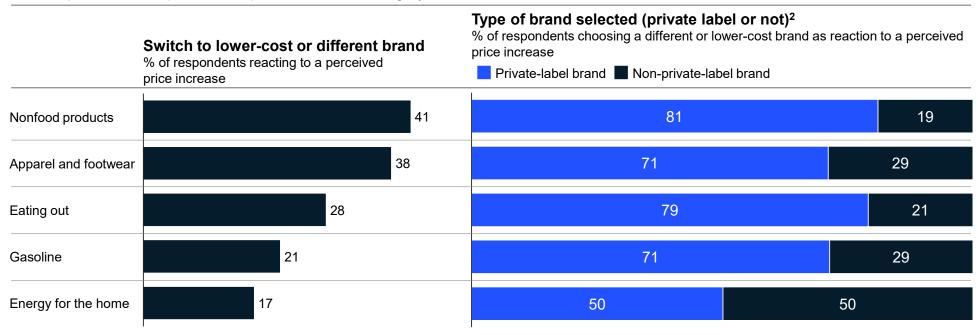








% of respondents who perceived a price increase in category and switched to a different or lower-cost brand in the last 3 months

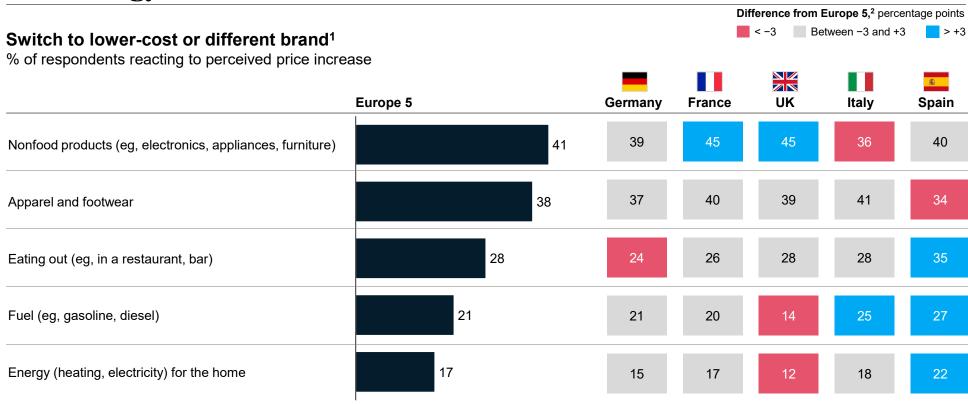


Q: In the last 3 months, have you done any of the following when purchasing [product]? Respondents who answered they switched to a different or lower-cost brand, delayed their purchase, switched to a different store or website, purchased a smaller quantity, none of these.

Source: McKinsey & Company Europe Consumer Pulse Survey, 6/8-6/12/2022, n = 5,075 (France, Germany, Italy, Spain, UK), sampled to match European general population 18+ years

<sup>2.</sup> Q: You mentioned that you switched to a different brand when purchasing [product]. Was this a private-label brand (eg, supermarket brand)?

# Consumers across countries are less brand-loyal for nonfood products and for apparel and footwear, more brand-loyal for fuel and energy



<sup>1.</sup> Q: In the last 3 months, have you done any of the following when purchasing [product]? Data are for respondents who answered they switched to a different or lower-cost brand.

<sup>2.</sup> Calculated by subtracting the answers of all consumers from those in a subgroup—here split per country.

### Trying out a new brand is strongly driven by 'rational' reasons, though trust and no artificial ingredients are also very important; ethical reasons related to invasion in Ukraine least important

#### Reasons for choosing a product/brand in the past 3 months<sup>1</sup>

% of respondents rating reason as 1 or 2 (unimportant) and 5 or 6 (important) on 6-point scale

	Uni	mportant	Important	importance <sup>2</sup>
Sustainability	No artificial ingredients/natural/GMO-free	9	50	41
_	Brand known for good animal welfare	10	41	31
	Recyclable products, packaging, or initiatives	12	38	26
	Small or neutral carbon footprint	15	38	23
	Sustainably sourced materials	14	31	17
	Fair trade practices	14	27	13
	Locally sourced/locally owned	10	39	29
Rational	Lower price	5	58	54
	Available in the store closest to me	4	53	49
Beliefs	Brand that I know and trust	6	47	41
	Brand that treats employees well	8	42	34
	Brand actively supporting the humanitarian effort in Ukraine	26	23	-3
	Brand that has stopped doing business in Russia	30	27	-3
	Brand that has made public statements in support of Ukraine	33	19	-14

Q: In the last 3 months, when choosing a product/brand to purchase, how important to your purchase decision were the following factors that may be attributed to the product or brand? Rated from 1 "Not important at all" to 6 "Extremely important."

Net

Calculated by subtracting the unimportant (ratings of 1 or 2) value from the important (ratings of 5 or 6) value.

### Consumers in Germany, Italy, and Spain place more value on sustainability; those in Spain also value a clear position on Ukraine

#### Reason for trying a new brand in the past 3 months<sup>1</sup>

Net importance rating<sup>2</sup>

		Euro	pe 5	Ge	rmany	F	rance		UK		Italy	Spain
Sustain-	No artificial ingredients/natural/GMO free		29	)	41		25		10		31	38
ability	Brand known for good animal welfare		29		31		16		28		29	43
	Recyclable products, packaging, or initiatives		21		26		10		16		19	35
	Small or neutral carbon footprint		17		23		7		11		14	32
	Sustainably sourced materials		10	П	17	-2		-1			13	24
	Fair trade practices		2		13	-14		-1		-3		15
	Locally sourced / locally owned		28		29		23		9		34	44
Rational	Lower price		54		54		40			67	43	64
	Available in the store closest to me		46	j	49		38		53		35	55
Beliefs	Brand that I know and trust		41		41		33		40		38	52
	Brand that treats employees well		32	Ì	34		23		28		31	46
	Brand is actively supporting the humanitarian effort in Ukraine	-1		-3		-17			3	-3		16
	Brand has stopped doing business in Russia	-2		-3		-16			6	-8		11
	Brand has made public statements in support of Ukraine	-12	-	14		-23		-13		-11		3

<sup>1.</sup> Q: In the last 3 months, when choosing a product/brand to purchase, how important to your purchase decision were the following factors that may be attributed to the product or brand? Rated from 1 "Not important at all" to 6 "Extremely important."

Source: McKinsey & Company Europe Consumer Pulse Survey, 6/8-6/12/2022, n = 5,076 (France, Germany, Italy, Spain, UK), sampled to match European general population 18+ years

<sup>2.</sup> Calculated by subtracting the unimportant (ratings of 1 or 2) value from the important (ratings of 5 or 6) value.

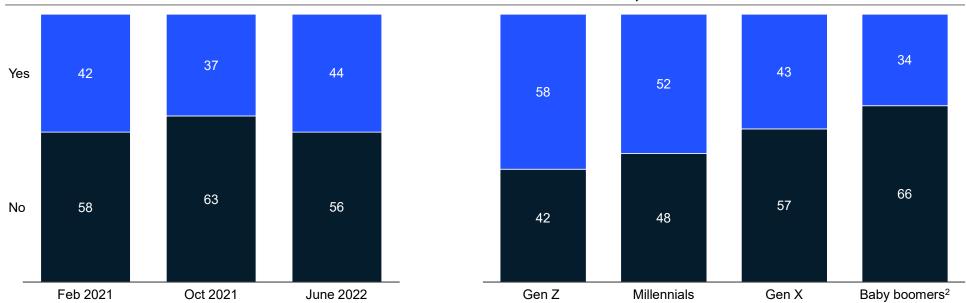
### Majority of Gen Z and millennials still plan to splurge or treat themselves in 2022



### Respondents who plan/do not plan to splurge/treat themselves in 2022<sup>1</sup>

% of respondents

#### **Generational cut, June 2022**



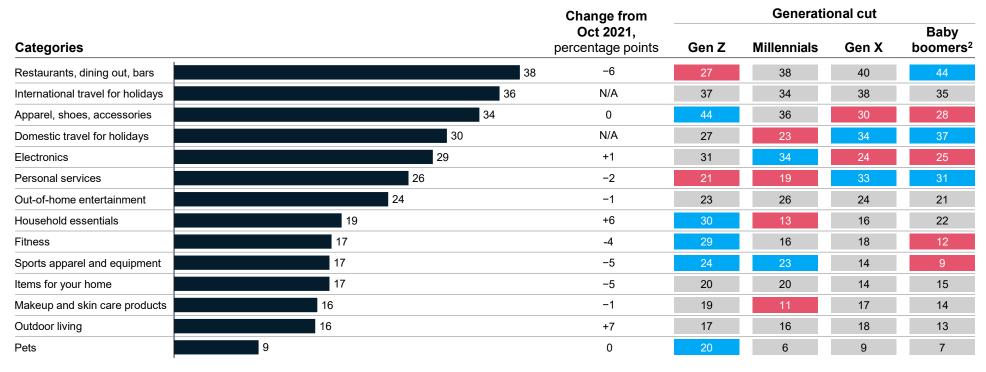
Q: With regard to products and services you will spend money on, do you plan to splurge/treat yourself in the next 6 months? For example, are there categories of products or services you have spent less on over the last year and half which you feel you will spend more on now?

Baby boomers includes silent generation.

### Splurging most often planned for restaurants for older consumers; apparel more often planned by Gen Z

### Categories where consumers intend to treat themselves<sup>1</sup>

% of all respondents with intent to splurge in 2022



<sup>1.</sup> Q: You mentioned that you plan to splurge/treat yourself in next 6 months. Which categories do you intend to treat yourself to? Please select all that apply.

<sup>2.</sup> Baby boomers includes silent generation.

